### Michigan Deptartment of Treasury 496 (2-04) Auditing Procedures Report

Local Gov	ernment Type	nshi	, [	Village	Other	Local Governm		Commission			unty ickinsc	on.
Audit Date 3/31/0	)		<u> </u>	Opinion 8/5/0	Date	Tangsiord		ntant Report Submitt			ICKIIISC	
We have	audited to	ne S	Stateme	I statements of	nents of this	nmental Accou	governmen unting Star	nt and rendered of and rendered of the state	GASB) and t	he <i>Unifoi</i>	rm Repo	ents prepared in prince for the prepared in prepared i
We affire												
1. We	nave comp	lied	with th	e Bullet	in for the A	udits of Local U	Units of Go	vernment in Mici	higan as revis	ed.		
2. We a	are certifie	d pu	blic ac	countan	ts registere	d to practice ir	n Michigan.					
	er affirm th ts and reco				responses l	nave been disc	closed in th	e financial state	ments, includ	ing the no	otes, or in	n the report of
You must	t check the	app	licable	box for	each item	below.						
Yes	<b>√</b> No	1.	Certa	in comp	onent units	/funds/agencie	es of the lo	cal unit are exclu	ided from the	financial	stateme	ents.
Yes	✓ No	2.		e are ac of 1980).		deficits in one	e or more o	of this unit's unr	eserved fund	balances	s/retaine	d earnings (P.A.
Yes	✓ No	3.	There		stances of	non-complian	ce with the	Uniform Accou	unting and B	udgeting	Act (P.A	A. 2 of 1968, as
Yes	<b>√</b> No	4.						ther an order is gency Municipal		the Muni	icipal Fir	nance Act or its
Yes	✓ No	5.						do not comply amended [MCL	-	/ requirer	nents. (F	P.A. 20 of 1943,
Yes	<b>√</b> No	6.	The le	ocal unit	t has been o	delinquent in d	listributing t	ax revenues tha	t were collect	ed for an	other ta	xing unit.
Yes	<b>√</b> No	7.	pensi	on bene	efits (norma	I costs) in the	current ye		more than	100% fun	ded and	rent year earned I the overfunding Ir).
Yes	✓ No	8.		ocal un . 129.24		dit cards and	has not a	dopted an appli	cable policy	as requir	ed by P	A. 266 of 1995
Yes	✓ No	9.	The le	ocal unit	t has not ad	opted an inves	stment poli	cy as required by	y P.A. 196 of	1997 (MC	CL 129.9	5).
We have	e enclosed	l the	follov	ving:					Enclosed		Be arded	Not Required
The lette	er of comm	ents	and re	ecomme	endations.				✓			
Reports on individual federal financial assistance programs (program audits).						✓						
Single A	udit Repor	ts (A	SLGU	).				,				✓
1	ublic Account	,		•	ny, PLC	<del></del>	- 10/1/44				<del></del>	
Street Add						TO CONTRACT CONTRACT		City Iron Mountai	n	State MI	ZIP 498	801
Accountant	t Signature			U	0	of A				Date S	240	5

### REPORT ON FINANCIAL STATEMENTS

(with supplemental information)

For the Year Ended March 31, 2005



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### ANDERSON, TACKMAN & COMPANY, P.L.C.

### CERTIFIED PUBLIC ACCOUNTANTS

A Regional Firm with Offices in Michigan and Wisconsin

Principals - Iron Mountain: L. Robert Schaut, CPA David J. Johnson, CPA Shane M. Ellison, CPA

Member of: Private Companies Practice Section American Institute of Certified Public Accountants

### **INDEPENDENT AUDITORS' REPORT**

Board of Commissioners Kingsford Housing Commission Kingsford, Michigan

We have audited the accompanying basic financial statements of the business-type activities of the Kingsford Housing Commission as of and for the year ended March 31, 2005 as listed in the table of contents. These basic financial statements are the responsibility of the Commission's management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

We conducted our audit in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in "Government Auditing Standards", issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall basic financial statements presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities of the Kingsford Housing Commission as of March 31, 2005, and the respective changes in financial position and cash flows, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with "Government Auditing Standards", we have also issued our report dated August 5, 2005 on our consideration of the Kingsford Housing Commission's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with "Government Auditing Standards" and should considered in assessing the results of our audit.

The Management's Discussion and Analysis on pages 5 through 8 is not a required part of the financial statements but is required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Kingsford Housing Commission's basic financial statements. The Financial Data Schedule is presented for the purpose of additional analysis as required by the U.S. Department of Urban Housing and Development and is not a required part of the basic financial statements. The Financial Data Schedule has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

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ANDERSON, TACKMAN & COMPANY, PLC Certified Public Accountants Iron Mountain, Michigan

August 5, 2005

### MANAGEMENT DISCUSSION AND ANALYSIS (UNAUDITED)

Our discussion and analysis of the Kingsford Housing Commission's financial performance provides an overview of the financial activities for the year ended March 31, 2005. Please read it in conjunction with the Commission's financial statements, which begin on page 9.

### FINANCIAL HIGHLIGHTS

- Net assets for the entire Commission were \$1,316,647 at March 31, 2005 compared to \$1,450,101 at March 31, 2004.
- The Commission's operating revenues totaled \$344,927 for March 31, 2005 and \$375,709 for March 31, 2004, while operating expenses totaled \$485,649 for March 31, 2005 and \$438,644 for March 31, 2004.

### USING THIS REPORT

This annual report consists of a series of financial statements. The Statement of Net Assets, Statement of Activities and the Statement of Revenues, Expenses and Change in Net Assets (on pages 9 to 11) provide information about the activities of the Commission as a whole and present a longer-term view of the Commission's finances.

### REPORTING THE COMMISSION AS A WHOLE

Our analysis of the Commission as a whole begins on page 9. One of the most important questions asked about the Commission's finances is "Is the Commission, as a whole, better off or worse off as a result of the year's activities?" The Statement of Net Assets, Statement of Activities and the Statement of Revenues, Expenses, and Change in Net Assets report information about the Commission as a whole and about its activities in a way that helps answer this question. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid. These two statements report the Commission's net assets and changes in them. You can think of the Commission's net assets – the difference between assets and liabilities – as one way to measure the Commission's financial health, or financial position. Over time, increases or decreases in the Commission's net assets are one indicator of whether its financial health is improving or deteriorating. You will need to consider other non-financial factors, however, such as changes in the population of low income and elderly individuals.

In the Statement of Net Assets, Statement of Activities and the Statement of Revenues, Expenses, and Change in Net Assets, the Commission's activities are reported as business-type activities:

- Business-type activities - The Commission charges rent to tenants to help it cover all or most of the costs of services it provides.

### REPORTING THE COMMISSION'S MOST SIGNIFICANT FUNDS

Our analysis of the Commission's major activities begins on page 9. The financial statements provide detailed information on all of the Commission's activities. The Commission uses proprietary funds to account for its activities. The method of accounting for proprietary funds is explained below.

- Proprietary funds – The Commission charges tenants rent for the housing services it provides and these services are reported in a proprietary fund. Proprietary funds are reported in the same way for its activities and are reported in the Statement of Net Assets and the Statement of Revenues, Expenses, and Change in Net Assets.

### THE COMMISSION AS A WHOLE

The Commission's combined net assets at March 31, 2005 decreased \$(133,454) from March 31, 2004.

### Table 1 NET ASSETS

### **Assets** 3-31-05 3-31-04 Current assets 375,665 396,501 Capital assets (net) 1,012,880 1,120,719 Total assets 1,388,545 1,517,220 Liabilities Current liabilities 49,972 48,392 Non-current liabilities 21,926 18,727 Total liabilities 71,898 67,119 **Net Assets** Invested in capital assets, net of related debt 1,012,880 1,120,719 Unrestricted \_303,767 329,382 **Net Assets** \$ 1,316,647 \$ 1,450,101

Net assets of the Commission stood at \$1,316,647 at March 31, 2005 compared to \$1,450,101 at March 31, 2004. Unrestricted net business assets were \$303,767 compared to \$329,382 at March 31, 2004. In general, the Commission's unrestricted net assets are used to fund operations of the Commission.

Table 2
CHANGE IN NET ASSETS

Revenues:		3-31-05	3-31-04
Program revenues: Charges for services Program grants & subsidies General revenues:		\$ 160,731 179,340	\$ 159,587 209,176
Other income Unrestricted investment		4,856	6,946
earnings		7,268	<u>6,796</u>
	Total revenues	352,195	382,505
Program Expenses: Operating expenses		<u>(485,649</u> )	<u>(438,825</u> )
	Change in net assets	(133,454)	(56,320)
Net assets – beginning of period	<b>G</b> -	1,450,101	1,506,421
Net assets – end of period		\$ <u>1,316,647</u>	\$ <u>1,450,101</u>

### **BUSINESS-TYPE ACTIVITIES**

Revenues for the Commission totaled \$352,195 compared to \$382,505 during March 31, 2004. The Commission's average unit months leased on a monthly basis had increased during the current year. In addition, HUD operating funds and capital funding grants had decreased during the current year. The Commission depends on HUD operating and capital grants to assist in covering its operating expenses.

### CAPITAL ASSETS

### **Capital Assets**

The Commission had \$3,940,263 invested in a variety of capital assets including land, equipment and buildings at March 31, 2005 compared to \$3,851,866 at March 31, 2004.

Table 3

CAPITAL ASSETS AT MARCH 31, 2005

Business – Type Activity

	<u>3-31-05</u>	_3-31-04
Land and improvements Buildings and improvements Equipment Construction-in-progress	\$ 267,011 3,537,298 124,614 	\$ 265,017 3,432,129 124,304 30,416
Total cost	3,940,263	3,851,866
Less accumulated depreciation	(2,927,383)	(2,731,147)
NET CAPITAL ASSETS	\$ <u>1,012,880</u>	\$ <u>1,120,719</u>

The Commission invested \$90,636 in capital assets during the year ended March 31, 2005.

### ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

The Commission's appointed officials considered many factors when setting the budget for the fiscal year 2005/2006. The current availability of low income and elderly tenants has been a major contributing factor in establishing the budgeted amounts. In the upcoming year, we do not anticipate any significant change in the occupancy rate and availability of new tenants that will provide any substantial increase in revenues. There continues to be a variety of inflationary cost and expense issues out of the control of the Commission. All of these were taken into consideration during the 2005/2006 budget process.

### CONTACTING THE COMMISSION'S FINANCIAL MANAGEMENT

This financial report is designed to provide the readers with a general overview of the Commission's finances and to show the Commission's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Commission's Executive Director, Cynthia Carlson, at 1025 Woodward Avenue, Kingsford, Michigan 49802, or call 906-774-2771.

### VDERSON, TACKMAN & COMPANY, P.L.C.

### KINGSFORD HOUSING COMMISSION

### STATEMENT OF NET ASSETS Proprietary Fund

March 31, 2005

CURRENT ASSETS: Cash and equivalents Accounts receivable Investments	\$ 66,364 3,015 294,281
Prepaid expenses	12,005
TOTAL CURRENT ASSETS	<u>375,665</u>
NONCURRENT ASSETS: Capital assets	3,940,263
Less accumulated depreciation	(2,927,383)
NET CAPITAL ASSETS TOTAL ASSETS	1,012,880
TOTAL ASSETS	<u>\$ 1,388,545</u>
CURRENT LIABILITIES: Accounts payable Accrued liabilities	\$ 11,312 38,660
TOTAL CURRENT LIABILITIES	49,972
NONCURRENT LIABILITIES	<u>21,926</u>
TOTAL LIABILITIES	<u>71,898</u>
NET ASSETS: Investment in capital assets, net of related debt Unrestricted net assets	1,012,880 303,767
NET ASSETS	\$ 1,316,647







## STATEMENT OF ACTIVITIES

For the Year Ended March 31, 2005

Net (Expense) Revenue	and Changes in Net Assets	Business-Type	Activities		\$ (145,578)	7.268	4,856	12,124	(133,454)	1,450,101	\$ 1,316,647
		Capital Grants and	Contributions		١ 🛩						
Program Revenue		Operating Grants and	Contributions		\$ 179,340						
:		Fees, Fines and Charges for	Services		\$ 160,731	General revenues: Unrestricted investment earnings		evenues	assets	NET ASSETS, beginning of year	nd of year
			Expenses		\$ 485,649	General revenues:	Other	Total general revenues	Change in net assets	NET ASSETS, b	NET ASSETS, end of year
			FUNCTIONS/PROGRAMS	BUSINESS-TYPE ACTIVITIES:	Public Housing						

The accompanying notes to the financial statements are an integral part of this statement.

### NDERSON, TACKMAN & COMPANY, P.L.C. ERTIFIED PUBLIC ACCOUNTANTS

### KINGSFORD HOUSING COMMISSION

### STATEMENT OF REVENUES, EXPENSES, AND CHANGE IN NET ASSETS Proprietary Fund

For the Year Ended March 31, 2005

OPERATING REVENUES:	
Tenant revenue	\$ 160,731
Program grants-subsidies	179,340
Other income	4,856
	4,830
TOTAL OPERATING REVENUES	344,927
OPERATING EXPENSES:	
Administration	94,740
Tenant services	781
Utilities	38,281
Maintenance	120,748
General	28,948
Extraordinary maintenance	3,675
Depreciation	198,476
TOTAL OPERATING EXPENSES	485,649
OPERATING (LOSS)	(140,722)
OTHER INCOME (EXPENSES):	
Interest income	<u>7,268</u>
CHANGE IN NET ASSETS	(133,454)
NET ASSETS, BEGINNING OF YEAR	1,450,101
NET ASSETS, END OF YEAR	<u>\$ 1,316,647</u>



### NDERSON, TACKMAN & COMPANY, P.L.C.

### **KINGSFORD HOUSING COMMISSION**

### STATEMENT OF CASH FLOWS Proprietary Fund

For the Year Ended March 31, 2005

OPERATING ACTIVITIES: Cash received from customers Cash received from grants and subsidies Cash payments to suppliers for goods and services Cash payments for wages and related benefits Cash payments for payment in lieu of taxes Other receipts	\$ 158,792 180,746 (119,992) (150,609) (10,939) 4,984
NET CASH PROVIDED FROM OPERATING ACTIVITIES	62,982
CAPITAL AND RELATED FINANCING ACTIVITIES: Acquisition of capital assets	(90,636)
NET CASH (USED) BY CAPITAL AND RELATED FINANCING ACTIVITIES	(90,636)
INVESTING ACTIVITIES: Purchase of investments Investment income	(6,606) 6,899
NET CASH PROVIDED FROM INVESTING ACTIVITIES	293
NET (DECREASE) IN CASH AND EQUIVALENTS	(27,361)
CASH AND EQUIVALENTS, BEGINNING OF YEAR	93,725
CASH AND EQUIVALENTS, END OF YEAR	\$ 66,364
RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES: Operating income (loss) Adjustments to reconcile operating income to net cash provided by operating activities:	\$ (140,722)
Depreciation Changes in assets and liabilities:	198,476
Decrease (Increase) in receivables	(406)
Decrease (Increase) in prepaid expenses	(1,179)
Increase (Decrease) in accounts payable	4,555
Increase (Decrease) in accrued liabilities	2,258
NET CASH PROVED FROM OPERATING ACTIVITIES	\$ 62,982

The accompanying notes to financial statements are an integral part of this statement.

### NOTES TO FINANCIAL STATEMENTS

March 31, 2005

### NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### THE REPORTING ENTITY

The Kingsford Housing Commission (Commission) was formed by the Kingsford City Commission under Public Act 18 of 1933 of the State of Michigan. The Commission operates under a Board of Commissioners appointed by the City Manager.

The Commission, for financial reporting purposes, includes all of the activities relevant to its operations.

### Component Unit

In evaluating how to define the Commission, for financial reporting purposes, management has considered all potential component units. The decision to include a potential component unit in the reporting entity was made by applying the criteria set forth in GAAP, currently GASB Statement #14, "The Financial Reporting Entity".

The criteria established by the governmental Accounting Standards Board for determining the various governmental organizations to be included in the reporting entity's financial statements include budget adoption, taxing authority, funding, appointment of the respective governing board, and scope of public service.

Based on the foregoing criteria, it was determined that there are no component units of the Kingsford Housing Commission but the Kingsford Housing Commission is a component unit of the City of Kingsford, Michigan.

The accounting policies of the Commission conform to accounting principles generally accepted in the United States of America. The following is a summary of such significant policies.

### **BASIS OF PRESENTATION**

The Commission has adopted Governmental Accounting Standards Board (GASB) Statement No. 34, and presents its financial statements as described below.

Government-Wide Financial Statements:

The Statement of Net Assets, Statement of Activities and Statement of Revenues, Expenses and Change in Net Assets display information about the Commission as a whole. They include all business-type activities of the Commission. Business-type activities are financed in whole or in part by fees charged to external parties for goods or services.



### NOTES TO FINANCIAL STATEMENTS

March 31, 2005 (Continued)

### NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### **BASIS OF PRESENTATION (Continued)**

### Proprietary Fund

Proprietary Funds are used to account for operations (a) which are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

### MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

Measurement focus is a term used to describe "which" transactions are recorded within the various financial statements. Basis of accounting refers to "when" transactions are recorded regardless of the measurement focus applied.

### Measurement Focus:

The government-wide Statement of Net Assets, Statement of Activities and the Statement of Revenues, Expenses and Change in Net Assets are presented using the economic resource measurement focus as defined below.

a. The Commission utilizes an "economic resources" measurement focus. The accounting objectives of this measurement focus are the determination of operating income, changes in net assets, financial position and cash flows. All assets and liabilities, whether current or noncurrent, associated with their activities are reported.

### Basis of Accounting:

The Statement of Net Assets, Statement of Activities and Statement of Revenues, Expenses and Change in Net Assets are presented using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred or economic asset used. Revenues, expenses, gains, losses, assets and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place.

As allowed by GASB Statement No. 20, the Commission's business-type activity follows all GASB pronouncements and FASB Statements and Interpretations that were issued on or after November 30, 1989, except those that conflict with a GASB pronouncement.



### ANDERSON, TACKMAN & COMPANY, P.L.C.

### KINGSFORD HOUSING COMMISSION

### NOTES TO FINANCIAL STATEMENTS

March 31, 2005 (Continued)

### NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### ASSETS, LIABILITIES AND NET ASSETS

- a. Cash and Equivalents The Commission's cash and cash equivalents as reported in the Statement of Cash Flows and the Statement of Net Assets are considered to be cash on hand, demand deposits and short-term investments with maturities of three months or less.
- b. Receivables All receivables are reported at their gross value and, where appropriate, are reduced by the estimated portion that is expected to be uncollectible.
- c. <u>Due to and Due From Other Programs</u> Interprogram receivables and payables arise from interprogram transactions and are recorded by all funds affected in the period in which transactions are executed.
- d. Capital Assets Capital assets purchased or acquired are capitalized at historical cost or estimated historical cost. Donated capital assets are valued at their estimated fair market value on the date received.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives of the related capital assets.

Depreciation on all assets is provided on the straight-line basis over the estimated useful lives as follows:

Buildings and improvements

10-40 years

Furniture and other equipment

5-10 years

The Commission has adopted a capitalization policy for capital assets of \$500 per item.

Compensated Absences - It is the Commission's policy to permit employees to accumulate a limited amount of earned but unused sick leave and vacation days, which will be paid to employees upon separation from the Commission. The cost of vested sick leave and vacation days are recognized as an expense as earned by the employees.

### **Equity Classification**

Equity is classified as net assets and displayed in two components:

- 1. Invested in capital assets - Consists of capital assets, net of accumulated depreciation.
- Unrestricted net assets All other net assets that do not meet the definition of 2. "restricted" or "invested in capital assets, net of related debt."



### ANDERSON, TACKMAN & COMPANY, P.L.C. CERTIFIED PUBLIC ACCOUNTANTS

### KINGSFORD HOUSING COMMISSION

### NOTES TO FINANCIAL STATEMENTS

March 31, 2005 (Continued)

### NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### **REVENUES AND EXPENSES**

Operating revenues and expenses are those that result from providing services and producing and delivering goods and/or services. It also includes all revenue and expenses not related to capital and related financing, noncapital financing or investing activities. Expenses are classified by operating and nonoperating and are subclassified by function such as salaries, supplies and contracted services.

### OTHER SIGNIFICANT ACCOUNTING POLICIES

### Interprogram Activity:

As a general rule, the effect of activity between programs has been eliminated from the governmentwide statements.

The transfers of cash between the various Authority programs are reported separately from revenues and expenses as operating transfers in or (out), unless they represent temporary advances that are to be repaid, in which case, they are carried as assets and liabilities of the advancing or borrowing program.

Interprogram receivables and payables are eliminated from the Statement of Net Assets.

### **Budgets and Budgetary Accounting:**

Budgets are adopted on a basis prescribed or permitted by the Department of Housing and Urban Development. All annual appropriations lapse at fiscal year end. The Commission follows these procedures in establishing the budgetary date reflected in the financial statements:

- 1. The Director submits to the Board a proposed operating budget for the fiscal year commencing on April 1st. The operating budget includes proposed expenses and the means of financing them. Prior to March 31st, the budget is legally adopted by Board resolution.
- 2. Formal budgetary integration is employed as a management control device during the year.
- 3. The budget has been amended. Supplemental appropriations were made during the year with the last one approved prior to March 31<sup>st</sup>.





### NOTES TO FINANCIAL STATEMENTS

March 31, 2005 (Continued)

### NOTE B - CASH AND INVESTMENTS

The Commission maintains segregated cash and investment accounts which are specific to the activity to which they are available.

### **CASH AND EQUIVALENTS**

Cash and equivalents consisted of:

Petty cash	\$ 75
Cash in checkings	2,207
Money market	64,082
TOTAL	\$ 66 364

The Commission's cash and equivalents were fully insured and collateralized at March 31, 2005.

Cash and equivalents are categorized as follows:

- Category 1 Insured or registered, with securities held by the Commission or its agent in the Commission's name.
- Category 2 Uninsured and unregistered, with securities held by the counterparty's trust department.
- Category 3 Uninsured and unregistered, with securities held by the counterparty, or by its trust department or agent but not in the Commission's name.

	Category						Bank	
				2		3	Bal	ance
Petty cash	\$	75	\$	-	\$	_	\$	-
Checking accounts	2	,207		-		-	7	7,460
Money market	<u>64</u>	,082	_		****		<u>64</u>	<u>,082</u>
TOTAL	\$ <u>66</u>	<u>,364</u>	\$_	_=	\$		\$ <u>7</u> 1	1,542



### ANDERSON, TACKMAN & COMPANY, P.L.C. CERTIFIED PUBLIC ACCOUNTANTS

### KINGSFORD HOUSING COMMISSION

### NOTES TO FINANCIAL STATEMENTS

March 31, 2005 (Continued)

### NOTE B - CASH AND INVESTMENTS(Continued)

### STATUTORY AUTHORITY

Michigan law (Act 196 PA 1997) authorizes the Commission to deposit and invest in one or more of the following:

- Bonds, securities, and other obligations of the United States or an agency or instrumentality a. of the United States.
- b. Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a financial institution that is eligible to be a depository of funds belonging to the State under a law or rule of this State or the United States.
- Commercial paper rated at time of purchase within the two highest classifications established c. by not less than two standard rating services and matures not more than 270 days after the date of purchase.
- d. Repurchase agreements consisting of instruments listed in a.
- e. Bankers' acceptance of United States Banks.
- f. Obligations of this State or any of its political subdivisions at the time of purchase are rated as investment grade by not less than one standard rating service.
- Mutual funds registered under the investment company act of 1940, Title I of Chapter 686, 54 g. Stat. 789, 15 U.S.C. 80a-4 to 80a-64, with the authority to purchase investment vehicles that are legal for direct investment by a public corporation.
- h. Obligation described in a. through g. if purchased through an interlocal agreement under the urban cooperation's act of 1967, 1967 (Ex Sess) PA 7, MCL 124.512.
- i. Investment pools organized under the surplus funds investment pool act, 1982 PA 367, 129.111 to 129.118.
- The investment pools organized under the local government investment pool act, 1985 PA 121, j. MCL 129.141 to 129.150.

Michigan law (Section 3, Act 40, PA 1932, as amended) prohibits security in the form of collateral, surety bond, or another form for the deposit of public money.



### NOTES TO FINANCIAL STATEMENTS

March 31, 2005 (Continued)

### NOTE B - CASH AND INVESTMENTS (Continued)

### INVESTMENTS

Investments are stated at market value.

Investments consisted of certificates of deposit and were in accordance with State of Michigan Statutes. Those statutes do not mandate that accounts be partially or fully insured or collateralized. Investments are categorized as follows:

- Category 1 Insured or registered, with securities held by the Commission or its agent in the Commission's name.
- Category 2 Uninsured and unregistered, with securities held by the counterparty's trust department.
- Category 3 Uninsured and unregistered, with securities held by the counterparty, or by its trust department or agent but not in the Commission's name.

	Category			
	1	_2	3	<u>Total</u>
Certificates of deposit	\$ <u>294,281</u>	\$ <u> </u>	\$	\$ <u>294,281</u>

The Commission's investments were fully insured and collateralized at March 31, 2005.

### NOTE C - CAPITAL ASSETS

A summary of capital assets as of March 31, 2005 is as follows:

	Balance			Balance
	4-1-04	<b>Additions</b>	<u>Deletions</u>	3-31-05
Land and improvements Building and improvements Equipment Construction-in-progress	\$ 265,017 3,432,129 124,304 30,416	\$ 1,994 105,169 2,550 <u>86,331</u>	\$ - (2,240) (105,407)	\$ 267,011 3,537,298 124,614 
	3,851,866	\$ <u>196,044</u>	\$ <u>(107,647)</u>	3,940,263
Accumulated depreciation	(2,731,147)	\$ ( <u>198,476</u> )	\$ <u>2,240</u>	( <u>2,927,383</u> )
Net capital assets	\$ <u>1,120,719</u>			\$ <u>1,012,880</u>

Depreciation expense for the year was \$198,476.





### NOTES TO FINANCIAL STATEMENTS

March 31, 2005 (Continued)

### NOTE D - RISK MANAGEMENT

The Commission is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Commission maintains commercial insurance covering each of those risks of loss. Management believes such coverage is sufficient to preclude any significant uninsured losses to the Commission. Settled claims have not exceeded this commercial coverage in any of the past three fiscal years.

### NOTE E - USE OF ESTIMATES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### NOTE F – CURRENT VULNERABILITY DUE TO CERTAIN CONCENTRATIONS

The Commission is dependent upon the Department of Housing and Urban Development (HUD) to fund it's operations through operating subsidies and capital funding grants. Total operating revenues for the year ended March 31, 2005 totaled \$344,927 of which \$179,340 or 52% was from HUD subsidies and grants.

The operations of the project are subject to rules and regulations of HUD. These rules and regulations are subject to change. Such changes may occur with short notice and could create a lack of funding to pay for operational related costs, including the additional administrative burden to comply with the changes.

### NOTE G-MUNICIPAL EMPLOYEES RETIREMENT SYSTEM

### Plan Description

On December 1, 1978 the City adopted employees' Pension Plan B-2 of the state administered Municipal Employees' Retirement System for all eligible employees and elected participation pursuant to Member Contribution Program III, Benefits E and E-2 with F55 waiver. The plan is a state administered agent multiple-employer pension plan. Normal retirement benefits are paid employees retiring at age 60 with 10 or more years of service. The F55 waiver allows a full pension to be paid to retirees less than 60 years old if they have attained the age of 55 and have 15 or more years of credited service. The plan has now been changed to Plan B-3.

### Actuarial Accrued Liability

The actuarial accrued liability was determined as part of an actuarial valuation of the plan as of December 31, 2003.





### ANDERSON, TACKMAN & COMPANY, P.L.C. CERTIFIED PUBLIC ACCOUNTANTS

### KINGSFORD HOUSING COMMISSION

### NOTES TO FINANCIAL STATEMENTS

March 31, 2005 (Continued)

### NOTE G-MUNICIPAL EMPLOYEES RETIREMENT SYSTEM (Continued)

### **GASB 25 Information**

Actuarial	Accrued	Liability:
-----------	---------	------------

Retirees and beneficiaries currently receiving benefits	\$1,438,697
Terminated employees not yet receiving benefits	25,930
Non-vested terminated employees (refund of contribution)	449
Current employees:	

Accumulated employee contributions including allocated investment income 539,149 Employer financed 1,876,204

TOTAL ACTUARIAL ACCRUED LIABILITY \$3,880,429

Net Assets Available for benefits, at actuarial value 3,599,761

UNFUNDED ACTUARIAL ACCRUED LIABILITY \$ 280,668

### **GASB 27 Information**

Fiscal year beginning July 1, 2005

Annual required contribution \$ 56,532



### SUPPLEMENTAL INFORMATION



## FINANCIAL DATA SCHEDULE Proprietary Fund

March 31, 2005

TOTAL	\$ 66,364	66,364	628 2,086 (68) 369	3,015	294,281 12,005 628	376,293
Public Housing Capital Fund Program		1	628	628	' ' '	628
Low Rent Public Housing	\$ 66,364	66,364	2,086 (68) 369	2,387	294,281 12,005 628	375,665
1# Account Description	CURRENT ASSETS: Cash: 1 Cash - unrestricted	0 Total cash	Accounts and notes receivables:  Accounts receivable- HUD Other Projects Accounts receivable- tenants Allowance for doubtful accounts - tenants Accured interest receivable	0 Total receivables, net of allowances for doubtful accounts	Other current assets:  1 Investments 2 Prepaid expenses 4 Interprogram due from	150 TOTAL CURRENT ASSETS
Line Item#	111	100	122 126 126.1 126.1	120	131 142 144	150



## FINANCIAL DATA SCHEDULE Proprietary Fund

March 31, 2005

t Public Housing Capital Fund Program TOTAL		5 - 28,106	5 103,413 3,537,298	5 - 57,615	•	2 1,994 238,906	4) (3,809) (2,927,383)	- 11,340 11,340	112,938 1,012,880	112,938 1,012,880	\$ 113,566 \$ 1,389,173			\$ - \$ 11,312 - 6,309
Low Rent Public Housing		28,106	3,433,885	57,615	866'99	236,912	(2,923,574)		899,942	899,942	\$ 1,275,607			\$ 11,312 6,309
# Account Description	NONCURRENT ASSETS:	Fixed assets:	2 Buildings	3 Furniture, equipment & machinery - dwellings	4 Furniture, equipment & machinery - administration	5 Leasehold improvements	5 Accumulated depreciation	7 Construction in progress	) Total fixed assets, net of accumulated depreciation	) TOTAL NONCURRENT ASSETS	190 TOTAL ASSETS	LIABILITIES AND NET ASSETS	LIABILITIES: CURRENT LIABILITIES	Accounts payable ≤ 90 days Accrued wages / payroll taxes payable
Line Item#		161	162	163	164	165	166	167	160	180	190			312 321



## FINANCIAL DATA SCHEDULE Proprietary Fund

March 31, 2005

TOTAL	5,266 10,710 13,658 2,717 628	50,600	21,926	21,926	72,526		1,012,880	303,767	1,316,647	\$ 1,389,173
Public Housing Capital Fund Program	628	628			628		112,938	1	112,938	\$ 113,566
Low Rent Public Housing	5,266 10,710 13,658 2,717	49,972	21,926	21,926	71,898		899,942	303,767	1,203,709	\$ 1,275,607
Account Description	Accrued compensated absences - current portion Accounts payable - other government Tenant security deposits Deferred revenues Interprogram due from	310 TOTAL CURRENT LIABILITIES	Accrued compensated absences - non current	TOTAL NONCURRENT LIABILITIES	TOTAL LIABILITIES	<u>NET ASSETS</u>	Investment in capital assets, net of related debt	Unrestricted net assets	TOTAL NET ASSETS	TOTAL LIABILITIES AND NET ASSETS
Line Item#	322 333 341 342 342	310	354	350	300		508.1	512.1	513	009



## FINANCIAL DATA SCHEDULE Proprietary Fund

For the Year Ended March 31, 2005

Public Housing Capital Fund Program TOTAL		\$ . \$ 146,583 3 - \$ 144,148	- 160,731	1,222 93,009 - 86,331 86,331 - 7,268	87,553 352,195		- 45,217 - 2,230
Low Rent Public on Housing		\$ 146,583	. 160,731	91,787	264,642		45,217 2,230
Line Item # Account Description	REVENUES	703 Net tenant rental revenue 704 Tenant revenue - other	705 Total tenant revenue	<ul><li>706 HUD PHA grants</li><li>706.1 Capital grants</li><li>711 Investment income - unrestricted</li><li>715 Other revenue</li></ul>	700 TOTAL REVENUE	EAFENSES Administrative:	911 Administrative salaries 912 Auditing fees



## FINANCIAL DATA SCHEDULE Proprietary Fund

For the Year Ended March 31, 2005

TOTAL	3,750 23,320 20,223 94,740	781	7,742 16,852 13,687 38,281	55,020 11,932 28,148 25,648 120,748
Public Housing Capital Fund Program	1,222		t i t i	
Low Rent Public Housing	3,750 23,320 19,001 93,518	781	7,742 16,852 13,687 38,281	55,020 11,932 28,148 25,648 120,748
n# Account Description	Compensated absences Employee benefit contributions- administrative Other operating- administrative Total Administrative	Tenant services:  Tenant services - other	Utilities: Water Electricity Gas Total Utilities	
Line Item #	914 915 916	924	931 932 933	941 942 943 945



## FINANCIAL DATA SCHEDULE Proprietary Fund

For the Year Ended March 31, 2005

TOTAL		15,028	3,210	28,948	283,498	68,697	3,675 198,476	485,649
Public Housing Capital Fund Program		•	1 1	1	1,222	86,331	3,809	5,031
Low Rent Public Housing		15,028	3,210	28,948	282,276	(17,634)	3,675	480,618
# Account Description	General expenses:	Insurance premiums	rayments in tieu of taxes Bad debts - tenant rents	Total General Expenses	TOTAL OPERATING EXPENSES	EXCESS OPERATING REVENUE OVER OPERATING EXPENSES	Extraordinary maintenance Depreciation expense	900 TOTAL EXPENSES
Line Item #		961	964 964		696	970	971 974	900 T



## FINANCIAL DATA SCHEDULE Proprietary Fund

For the Year Ended March 31, 2005

Public Housing Capital Fund Program TOTAL		•	\$ 82,522 \$ (133,454)	\$ 131,358 \$ 1,450,101 \$ (100,942) \$ - - 823
Low Rent Public Housing			\$ (215,976)	\$ 1,318,743 \$ 100,942 823 803
Line Item # Account Description	Other financing sources (uses)	1010 Total other financing sources (uses)	1000 EXCESS (DEFICIENCY) OF TOTAL REVENUE OVER (UNDER) TOTAL EXPENSES	MEMO account information 1103 Beginning equity 1104 Prior Period Adjustments, Equity Transfers 1120 Unit months available 1121 Number of unit months leased

### Actual Comprehensive Grant Cost Certificate

U.S. Department of Housing and Urban Development Office of Public and Indian Housing

OMB Approval No. 2577-0157 (Exp. 06/30/2005)

Comprehensive Grant Program (CGP)

PHA/IHA Name	Comprehensive Grant Number
RENGGRODD WOVEN	MI33P09150103
KINGSFORD HOUSING COMMISSION	FFY of Grant Approval
The DUA/IIIA hereby and III.	2003
The PHA/IHA hereby certifies to the Department of Housing and Urban Developmen	nt as follows:
1. That the total amount of Modernization Cost (herein called the "Actual Modernization Cost (herein called the "A	ation Cost") of the Comprehensive Grant, is as shown below:
A. Original Funds Approved	\$ 88,450
B. Revised Funds Approved	\$ 88,450
C. Funds Advanced	\$ 88,450
D. Funds Expended (Actual Modernization Cost)	\$ 88,450
E. Amount to be Recaptured (A-D)	\$ 0
F. Excess of Funds Advanced (C-D)	\$ O
2. That all modernization work in connection with the Comprehensive Gran	t has been completed:
4. That there are no undischarged mechanics', laborers', contractors', or ma public office where the same should be filed in order to be valid against state.  5. That the time in which such liens could be filed has expired.  I hereby certify that all the information stated herein, as well as any information warning: HUD will prosecute false claims and statements. Conviction may result in criminal Signature  Grade Executive Discrete:  Conviction The Executiv	n provided in the accompaniment herewith, is true and accurate.  al and/or civil penalties. (18 U.S.C. 1001, 1010, 1012; 31 U.S.C. 3729, 3802
or HUD Use Only (1)	
he Cost Certificate is approved for audit.	
pproved for Audit (Director, Public Housing Division)	ey Date
he audited costs agree with the costs shown above.	/ 1/1/2
erified (Director, Public Housing Division)	Date
pproved (Field Office Manager )	Det

### Actual Comprehensive Grant Cost Certificate

Verified (Director, Public Housing Division)

Approved (Field Office Manager)

Comprehensive Grant Program (CGP)

### U.S. Department of Housing and Urban Development Office of Public and Indian Housing

OMB Approval No. 2577-0157 (Exp. 06/30/2005)

PHA/IHA Name		Comprehensive Gra	ant Number
KINGSFORD HOUSING COMMIS	SSION	MT 3 3 P 0 9 FFY of Grant Appro	150203 val
The PHA/IHA hereby certifies to the Deportment of		2003	
The PHA/IHA hereby certifies to the Department of	Housing and Urban Develor	oment as follows:	
1. That the total amount of Modernization Cost (he	rein called the "Actual Mode	rnization Cost") of the Comprehensive	Grant, is as shown below:
A. Original Funds Approved			628
B. Revised Funds Approved		\$ 17,	628
C. Funds Advanced		\$ 17,	
D. Funds Expended (Actual Modernization Co	st)	\$ 17,	
E. Amount to be Recaptured (A-D)		\$	0
F. Excess of Funds Advanced (C-D)		\$	0
5. That the time in which such liens could be find the information stated he warning: HUD will prosecute false claims and statement Signature	rein, as well as any inform	nation provided in the accompanime iminal and/or civil penalties. (18 U.S.C. 1	001, 1010, 1012; 31 U.S.C. 3729, 3802
Cystle M. Carlam	Executive	Director	Date 11/30/04
or HUD Use Only, "			
he Cost Certificate is approved for audit.  pproved for Audit (Director, Public Housing Division)		T	Date
	lom love	<u> </u>	1/12/05
he audited costs agree with the costs shown above.		/	1/1-1-2

Date

Date

### Actual Modernization Cost Certificate

U.S. Department of Housing and Urban Development Office of Public and Indian Housi

(p. 04/30/2004) p. 12/31/99) 2005

Comprehensive Improvement Assistance Program (CIAP) Comprehensive Grant Program (CGP)

Public reporting burden for this collection of information is estimated to average 2 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Reports Management Officer, Paperwork Reduction Project (2577-0044 and 0157), Office of Information Technology, U.S. Department of Housing and Urban Development, Washington, D.C. 20410-3600. This agency may not conduct or sponsor, and a person is not required to respond to, a collection of information unless that collection displays

Do not send this form to the above address.

This collection of information requires that each Housing Authority (HA) submit information to enable HUD to initiate the fiscal closeout process. The information will be used by HUD to determine whether the modernization grant is ready to be audited and closed out. The information is essential for audit verification and fiscal close out. Responses to the collection are required by regulation. The information requested does not lend itself to confidentiality.

Modernization Project Number: Kingsford Housing Commission MI33P09150100

The HA hereby certifies to the Department of Housing and Urban Development as follows:

1. That the total amount of Modernization Cost (herein called the "Actual Modernization Cost") of the Modernization Grant, is as shown below:

A. Original Funds Approved	\$ 111,124
B. Funds Disbursed	\$ 111,124
C. Funds Expended (Actual Modernization Cost)	\$ 111,124
D. Amount to be Recaptured (A–C)	\$ 0
E. Excess of Funds Disbursed (B-C)	\$ 0

- 2. That all modernization work in connection with the Modernization Grant has been completed;
- 3. That the entire Actual Modernization Cost or liabilities therefor incurred by the HA have been fully paid;
- 4. That there are no undischarged mechanics', laborers', contractors', or material-men's liens against such modernization work on file in any public office where the same should be filed in order to be valid against such modernization work; and
- 5. That the time in which such liens could be filed has expired.

I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate.

Warning: HUD will prosecute false claims and statements. Conviction may result in criminal and/or civil penalties. (18 U.S.C. 1001, 1010, 1012; 31 U.S.C. 3729, 3802)

Signature of Executive Director & Date:

Cynthia M. Carlson Executive Director 10/16/02

ulter M. Caclom

For	HUD	Use	Only
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The Cost Certificate is approved for audit:

Approved for Audit (Director, Office of Public Housing / ONAP Administrator)

The audited costs agree with the costs shown abo Verified: (Designated HUD Official)

e of Public Housing / ONAP Administrator)

Date:

Date:

Date

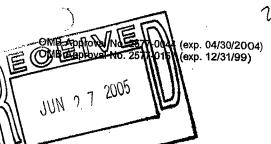
form HUD-53001 (10/96) ref Handbooks 7485.1 &.3

### **Actual Modernization Cost Certificate**

U.S. Department of Housing and Urban Development

Office of Public and Indian Housing

Comprehensive Improvement Assistance Program (CIAP)



Public reporting burden for this collection of information is estimated to average 2 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Reports Management Officer, Paperwork Reduction Project (2577-0044 and 0157), Office of Information Technology, U.S. Department of Housing and Urban Development, Washington, D.C. 20410-3600. This agency may not conduct or sponsor, and a person is not required to respond to, a collection of information unless that collection displays a valid OMB control number.

Do not send this form to the above address.

Comprehensive Grant Program (CGP)

This collection of information requires that each Housing Authority (HA) submit information to enable HUD to initiate the fiscal closeout process. The information will be used by HUD to determine whether the modernization grant is ready to be audited and closed out. The information is essential for audit verification and fiscal close out. Responses to the collection are required by regulation. The information requested does not lend itself to confidentiality.

Modernization Project Number: KINGSFORD HOUSING COMMISSION MI33P09150101

The HA hereby certifies to the Department of Housing and Urban Development as follows:

1. That the total amount of Modernization Cost (herein called the "Actual Modernization Cost") of the Modernization Grant, is as shown below:

A. Original Funds Approved	\$ 112 <b>,99</b> 0
B. Funds Disbursed	\$ 112 <b>,99</b> 0
C. Funds Expended (Actual Modernization Cost)	\$ 112 <b>,99</b> 0
D. Amount to be Recaptured (A–C)	\$ 0
E. Excess of Funds Disbursed (B-C)	\$ 0

- 2. That all modernization work in connection with the Modernization Grant has been completed;
- 3. That the entire Actual Modernization Cost or liabilities therefor incurred by the HA have been fully paid;
- That there are no undischarged mechanics', laborers', contractors', or material-men's liens against such modernization work on file in any public office where the same should be filed in order to be valid against such modernization work; and
- 5. That the time in which such liens could be filed has expired.

I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate.

Warning: HUD will prosecute false claims and statements. Conviction may result in criminal and/or civil penalties. (18 U.S.C. 1001, 1010, 1012; 31 U.S.C. 3729, 3802)

Signature of Executive Director & Date:

X Cystli M Caelon

Cynthia M. Carlson Executive Director 3/11/03

For HUD Use Only	
The Cost Certificate is approved for audit:  Approved for Audit (Director, Office of Public Housing / ONAP Administrator)	Date:
x aun Fisher for Joann J. adem	3/14/23
The audited costs agree with the costs shown above:  Verified: (Designated HUD Official)	Date:
Approved: (Director, Office of Public Hopeing / ONAP Administrator)	5/27/05
X A The The Land Order Administrator)	Date: 6/6/05

### & COMPANY, P.L.C. CERTIFIED PUBLIC ACCOUNTANTS

### REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH "GOVERNMENT AUDITING STANDARDS"

Board of Commissioners Kingsford Housing Commission Kingsford, Michigan

We have audited the financial statements of the business-type activities of the Kingsford Housing Commission, as of and for the year ended March 31, 2005, which collectively comprise the Kingsford Housing Commission's basic financial statements and have issued our report thereon dated August 5, 2005. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in "Government Auditing Standards", issued by the Comptroller General of the United States.

### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Kingsford Housing Commission's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the general purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses. However, we noted other matters involving the internal control over financial reporting that we have reported to management of the Kingsford Housing Commission, in a separate letter dated August 5, 2005.

### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Kingsford Housing Commission's general purpose financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under "Government Auditing Standards". However, we noted certain immaterial instances of noncompliance that we have reported to management of the Kingsford Housing Commission in a separate letter dated August 5, 2005.

This report is intended solely for the information of the Board of Commissioners, management and the Department of Housing and Urban Development and is not intended to be and should not be used by anyone other than those specified parties.

ANDERSON, TACKMAN & COMPANY, P.L.C.

Underson Tackmeix. Co. Pol

Certified Public Accountants Iron Mountain, Michigan

August 5, 2005



### ANDERSON, TACKMAN & COMPANY, P.L.C.

### CERTIFIED PUBLIC ACCOUNTANTS

A Regional Firm with Offices in Michigan and Wisconsin

Principals - Iron Mountain: L. Robert Schaut, CPA David J. Johnson, CPA Shane M. Ellison, CPA

Member of: Private Companies Practice Section American Institute of Certified Public Accountants

August 5, 2005

Board of Commissioners Kingsford Housing Commission Kingsford, Michigan

Dear Members of the Board:

In planning and performing our audit of the financial statements of the Kingsford Housing Commission for the year ended March 31, 2005, we considered the entities internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control structure.

During our audit we became aware of matters that are opportunities for strengthening internal controls and operating efficiency. The following summarizes our comments and suggestions regarding those matters. This letter does not affect our report dated August 5, 2005, on the financial statements of the Kingsford Housing Commission.

1. During the review of cash and investments, it was noted that the Commission did not have updated depository agreements in place with all the banks it does business with.

### Recommendation

Although the Commission had depository agreements in place with each bank as required by the ACC contract, some were outdated due to banks changing names. The Commission should revise its depository agreements with its banks anytime the bank changes names or ownership.

Kingsford Housing Commission August 5, 2005 Page 2

2. During the review of employee records it was noted that employee timesheets were not signed-off by the Executive Director.

### Recommendation

The Commission should have policies and procedures in place that requires the Executive Director to sign-off on all employee timesheets. The Executive Director should be reviewing and authorizing each employee's timesheet each payroll period. An employee's timesheet should always be reviewed and authorized by a responsible individual.

We thank you for the opportunity to be of service. Do not hesitate to contact us if you have any questions. I found your staff to be very cooperative and a pleasure to work with.

Very truly yours,

ANDERSON, TACKMAN & COMPANY, PLC

Shane M. Ellison, CPA Principal